

## APPENDIX D (Matrix Findings by Country and Sector)

### KAZAKHSTAN: Democracy and Media

Strategic Objective	The Challenge, Problem, Opportunity	The "Business Case" for changing behavior	Proposed Intervention/Activity	Expected Result/Impact	Timeframe
<b>SO 2.1 Strengthened democratic culture among citizens and targeted institutions (DM)</b>	No local political control/no direct elections for mayors, governors; Law on Local Self-Government remains unratified after 8 years	Strengthening authoritarian tendencies undermine globalization--free flow of people, information, goods and services	NGO, private sector and human rights coalition organized around getting KAZ to sign and ratify the OECD Anti-Bribery Convention of 1999	If GOK signs the Convention, OECD law will supersede Kazakh law; OECD peer review groups to be created to oversee implementation	GOK wants to meet in December 2004 to mark the one-year anniversary of signing of UN Anti-Corruption Convention at Merida, Mexico
	Civil service reforms enacted by EBRD/ICCMA do not work or are not enforced	Predatory civil service creates further barriers to collective action on part of complacent citizenry	Convene expert analysis of domestic laws that need to be changed, re-formulated, etc. to support signing of Anti-Bribery Pact	NGO observers at legislative hearings, giving expert testimony increases stature and self-confidence of NGOs	2005 Parliamentary hearings create incentives for selected deputies to pursue this as a re-election issue
	KAZ differs from international legal standards	Poor long-term investment and political/legal climate discourages economic development	Transparency International/KAZ, ABA/CEELI and others to work on Freedom of Information legislation and OECD Convention	Expanded legal expertise of advocates, prosecutors and judges strengthens moves for an independent judiciary	
	NGOs far too passive in demanding transparency and accountability from government structures		Cautious engagement with Presidential Anti-Corruption Commission--assistance with analysis, public education, other technical areas		
			Coalition could introduce South Korean, Malaysian models for promoting municipal transparency and procurement integrity		
			Create private sector governance projects with E&F implementers	A stronger business climate for good corporate governance; minority shareholder protection, defense against hostile takeovers	